



COMPTROLLER OF THE DEPARTMENT OF DEFENSE

WASHINGTON, DC 20301-1100

JUN 23 1990

Doug
MEMORANDUM FOR ASSISTANT SECRETARY OF THE ARMY (FINANCIAL
MANAGEMENT)

SUBJECT: Corporate Information Management (CIM) Working Groups

I appreciate the concern you expressed in your May 25 memorandum. I agree conceptually that contract payment is a subset of the overall financial operations function. However, the total financial operations function is very broad and complex, and it would be impractical and inefficient to address the total function with a single CIM functional group. By establishing contract payment as a separate and discrete function, completion of the requirements for this important function will occur in a shorter time than if it were left as part of financial operations.

The importance of functionally integrating contract payment with other financial operations is fully recognized. Throughout the CIM process my staff will be ensuring that all proposed functional procedures and information systems will be integrated.

This is the approach we discussed in Monterey. I am fully aware of the sacrifices you are making to provide experts for the CIM functional groups, and appreciate your support. Since the products of the CIM functional groups will define the future direction of DoD in each functional area, I believe it is worth the short-term sacrifice.

Sean
Sean O'Keefe
Comptroller

Doug -

I know this deviates from our discussion in March, but I think this is the best approach to get a framework in a timely manner. Please continue to bear with us!



DEPARTMENT OF THE ARMY
OFFICE OF THE ASSISTANT SECRETARY
WASHINGTON, DC 20310-0103

MAY 30 1990



25 May 1990

Seave

MEMORANDUM FOR THE COMPTROLLER OF THE DEPARTMENT OF DEFENSE

SUBJECT: Corporate Information Management (CIM) Working Groups

Contract payments are part and parcel of disbursing, a sub-function of the financial operations function. Since all payments go through the authorization/entitlement, vouchering, disbursing, and accounting phases, effective analysis must consider the entire process without viewing one single type of payment in isolation.

Our professional accounting talent in the various functional specialties is very thin, one deep in some cases. To support this additional CIM group, we have been asked for five people to be assigned to the core group and for five people on-call as supplemental help over the life of the CIM. The Army supports the CIM process, but we need some help in minimizing resource requirements for these assignments. Accordingly, I suggest you leave Contract Payments as a sub-element of the current Financial Operations workgroup.

Douglas A. Brook
Assistant Secretary of the Army
(Financial Management)



OFFICE OF THE COMPTROLLER OF THE DEPARTMENT OF DEFENSE

WASHINGTON, DC 20301-1100

JUN 20 1990

3 OK
2
1 2/KS

(Information Resources
Management)

JUN 19 1990

COVER BRIEF

TO: COMPTROLLER
THRU: PRINCIPAL DEPUTY COMPTROLLER
DEPUTY COMPTROLLER, INFORMATION RESOURCES MANAGEMENT

FROM: DIRECTOR, CORPORATE INFORMATION MANAGEMENT

Preumont
18 JUN 1990

SUBJECT: Corporate Information Management (CIM) Work Groups

PURPOSE: Provide memorandum for your signature in response to Mr. Brook's memorandum regarding his concern about establishing contract payment as a separate CIM functional group.

DISCUSSION: • The attached memorandum states that although we recognize that contract payment is a part of financial operations, in the interest of time, we need to proceed with contract payment as a separate CIM group.

RECOMMENDATION: Sign the attached memorandum.

Prepared by: Belkis Leong-Hong/CIM/LC535/32874/14June90

*db5 -
d'or covering though
you bet even though
it is at odds w/ the 1st
fm mty in March. Please
be right on the one!
Sue db5*